

13th November 2025

The Manager, BSE Limited,

Floor 25, Pheroze Jeejeebhoy Towers,

Dalal Street,

Mumbai - 400 001.

Ph. No. 022-22721233 / 22721234 Fax No. 022-22723121 / 22721072 The Manager Listing Department

National Stock Exchange of India Limited Exchange Plaza, Bandra-Kurla Complex,

Bandra (E), Mumbai – 400 051. Ph.No. 022- 26598100 / 26598101 Fax No. 022-26598237 / 26598238

Codes: BSE Scrip code 500215, Co. code 1311

NSE Symbol SUNDROP, Series EQ-Rolling Settlement

Dear Sir(s)/Madam,

Sub: Disclosure under Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015

Further to our earlier letter dated 06th November 2025, regarding hosting an Investors/Analysts Conference Call on the Unaudited Financial Results (Standalone & Consolidated) for Q2 and half year ended September 30, 2025, on Thursday, 13th November 2025, we are enclosing a copy of the presentation proposed to be shared to Investors/Analysts at the said Call. The presentation would also be placed on the website of the Company at https://www.sundropbrands.com/analyst-calls.aspx

You are requested to take this on record.

Thanking you,

Yours faithfully

For Sundrop Brands Limited

(formerly known as Agro Tech Foods Limited)

Jyoti Chawla Company Secretary and Compliance Officer Encl. a/a.

Web: www.sundropbrands.com; CIN: L15142TG1986PLC006957

Sundrop Brands Limited

(Formerly known as Agro Tech Foods Limited)

Investor Presentation

13th Nov 2025

Safe harbor

Certain statements in this release concerning our future growth prospects are forward-looking statements, which are subject to a number of risks, uncertainties and assumptions that could cause actual results to differ materially from those contemplated in such forward-looking statements.

Important factors that could cause actual results to differ materially from our expectations include, but are not limited to, risks and uncertainties regarding the execution of our business strategy, general economic and business conditions in India, our research and development efforts, our growth and expansion plans and technological changes, increased competition for talent, changes in the value of the Rupee and other currencies, economic uncertainties and geo-political situations, changes in the Indian and international interest rates, change in laws and regulations that apply to the Indian and global food industries, increasing competition, expectations concerning our market position, future operations, margins, profitability, liquidity, capital resources and changes in the foreign exchange control regulations in India.

Neither the company, nor its directors and any of the affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after this date or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition.



Vision

Bringing joyful food experiences to the modern consumer

Mission

Creating innovative, delicious, and convenient food solutions



Sundrop Brands is emerging as a scaled food platform, with a a significant profitable growth opportunity

Presence in high growth and high margin categories

Renewed focus on its core portfolio

Increased salience in fast-growing channels

Increased focus on improving EBITDA and PAT margins

Capital efficient approach to building scale

Organic + Inorganic route to own category leading brands



Sundrop Brands platform is a combination of three market leading brands



A powerhouse of owned and perpetually licensed food brands with strong recall and global affiliation



Q2 FY26: Strong Growth across Key Indicators*

+8%
Consolidated Revenue Growth

+23%
B2B Revenue Growth

+41%

E-commerce Growth

+34%
Advertising Investments Growth

+250 bps

Gross Margin Expansion

+29% growth
Consolidated EBITDA Growth^



INR 1,449 Cr

Net Worth

INR 24 Cr

Free Cash balance as on 30th Sep' 25

NIL

Borrowings as on 30th Sep' 25



^{*} Total of Sundrop Brands and Del Monte numbers on like to like basis

[^] EBITDA excluding ESOP and one time costs linked to cost improvement initiatives

H1 FY26: Strong Growth across Key Indicators*

+10%

Consolidated Revenue Growth

+12%

B2B Revenue Growth

+42%

E-commerce Growth

+44%

Advertising Investments Growth

+190 bps

Gross Margin Expansion

+30% growth

Consolidated EBITDA Growth^

Supported by strong Balance Sheet

INR 1,449 Cr

Net Worth

INR 24 Cr

Free Cash balance as on 30th Sep' 25

NIL

Borrowings as on 30th Sep' 25



^{*} Total of Sundrop Brands and Del Monte numbers on like to like basis

[^] EBITDA excluding ESOP and one time costs linked to cost improvement initiatives

Business Growth vs. Last Year

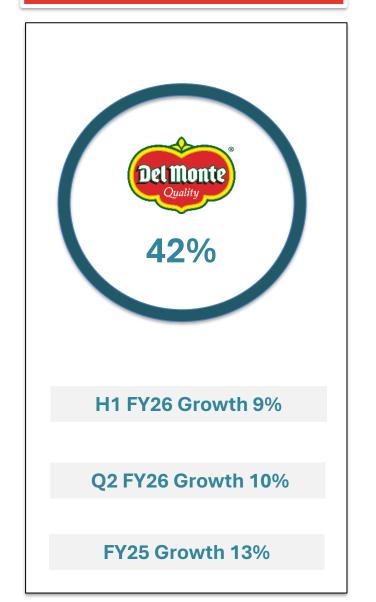
Sundrop

Del Monte

Group



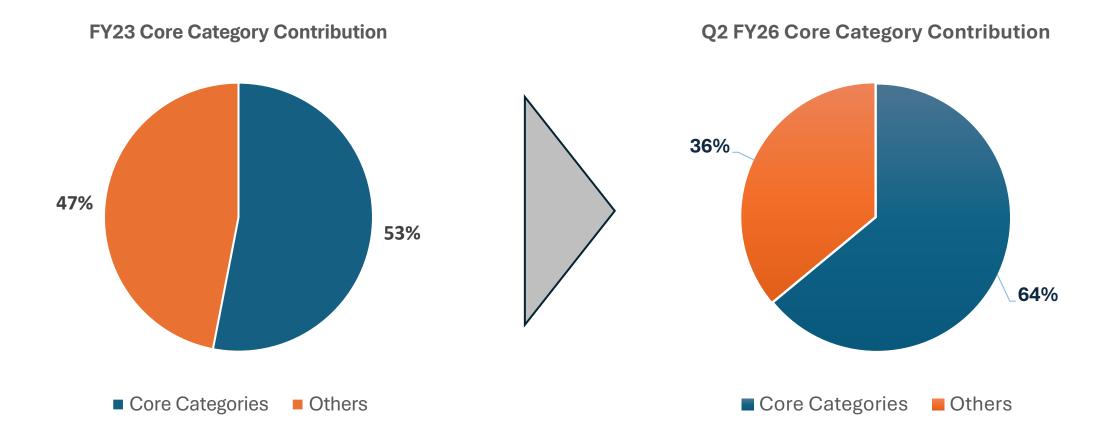
FY25 Growth 5%







Core categories showing increase in contribution with continued investment



Core categories

Sundrop Brands (formerly known as Agro Tech Foods Limited) include Ready to cook popcorn, Ready to eat Popcorn & Snacks, Peanut Butter, Breakfast Cereals

Del Monte Foods: Spreads, Ketchups, Sauces, Mayonnaise and Italian Range



Q2 FY26 - Growth driven by Core categories with strong headroom for business expansion

Popcorn



12% Value

2% Volume

Culinary



15% Value

12% Volume

Premium Staples



-6% Volume

Italian



▼ -3% Value

▲ 13% Volume

Spreads



-11% Value

▼ -14% Volume



H1 FY26 - Growth driven by Core categories with strong headroom for business expansion

Popcorn



16% Value

6% Volume

Culinary



12% Value

▲ 10% Volume

Premium Staples



Italian



10% Volume

an



Spreads

-8% Value



-13% Volume



Popcorn H1 FY26

H1 FY25

Popcorn Ready to Cook Value Growth %

Popcorn Ready to Eat Value Growth %

43%

H1 FY25



 Popcorn category grows at 16%+ with strong performance in both Ready to Cook and Ready to Eat formats.

H1 FY26

- Enhanced performance marketing investments on E-commerce helped double business
- New packs launched in Q1 at R20 and R30 price to uptrade consumers; 5% saliency on total volumes achieved in H1 FY26
- 4 New products launched in H1: 2 New flavours Butter Blast and Cheese Blast launched in Ready to Cook format in Q2; Microwave Movie Theatre Butter and Hot & Spicy Ready to Eat launched in Q1



H1 FY26







Premium Staples H1 FY26







- Edible Oil business continues to grow driven by commodity price led inflation
- Business stable in volume in consumer packs and volume erosion primarily led by Bulk pack sales
- Have put thrust on growing franchise in Brand franchise by expansion of Plain Oats business in E-commerce and Sundrop Heart Oil in Andhra Pradesh



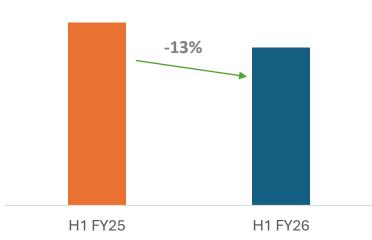


Spreads & Dips H1 FY26

Spreads & Dips Value Growth %



Spreads & Dips Volume Growth %



- Business continues to be under pressure with loss of share in Modern Trade led by evolution of High Protein and Chocolate variants
- Launched 2 New SKUs in High Protein Range in Sep-25 targeting premium customer - Dark Chocolate and Honey Flavour
- Launched Jaggery and Chocolate Peanut Butter to counter competitive pressure for mass segment in Modern Trade
- Increased focus on E-commerce / quick commerce channel with focused investments helping deliver strong 36% growth in H1 FY26







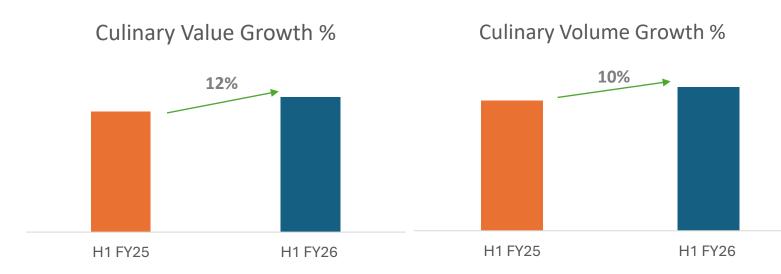


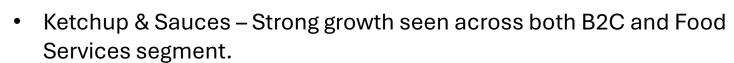






Culinary H1 FY26





- Partnerships with leading MT chains and marketing investments in qcom platforms helping drive strong volume gains
- Emulsions H1 growth on the back of significant uplift in B2B and organized retail (E-com and National Modern Trade)

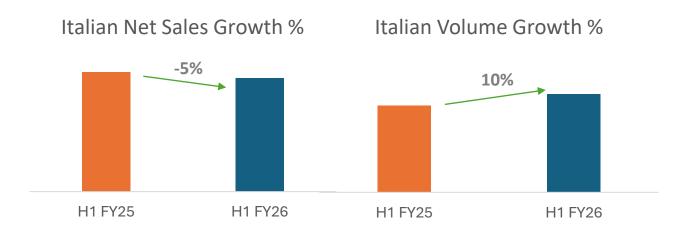








Italian H1 FY26



- Pasta growth driven by enhanced marketing investments in MT and E-commerce channel
- Olive oil volumes grew by 27% in H1. However, commodity price decline has impacted revenue growth

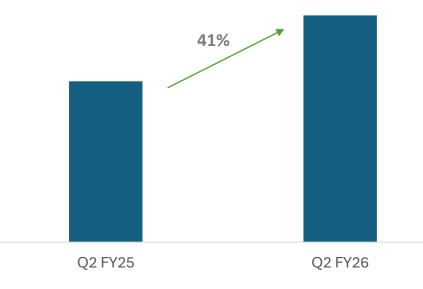




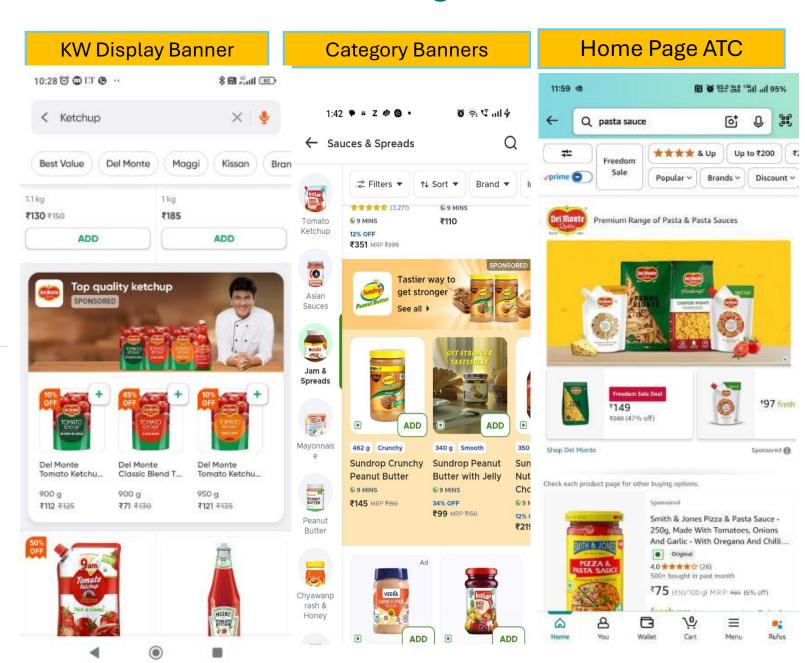


E-commerce: Enhanced investments continue to drive accelerated growth

Q2 FY26 Ecommerce Value Growth %

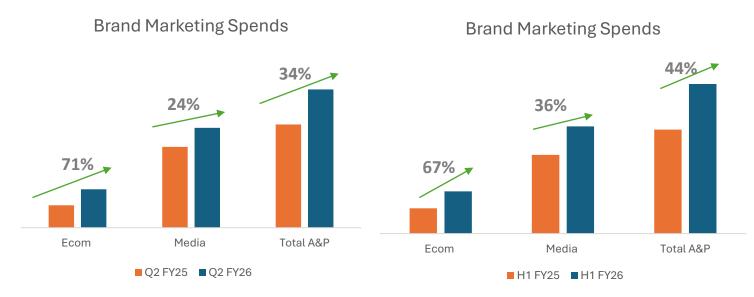


E-commerce growth helped by focused investments in performance marketing and Q-commerce growth





Overall Brand spends also significantly enhanced behind core categories to drive consumer affinity and sales











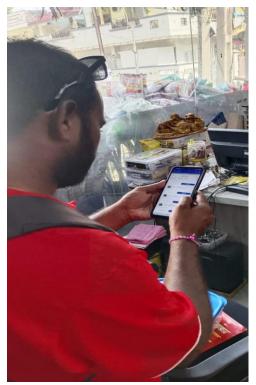
- Significant increase in Media spends to drive brand saliency and preference in Core categories
- E-commerce investments behind performance marketing directly accelerating business momentum in E-commerce growing at 40%+ over last year.





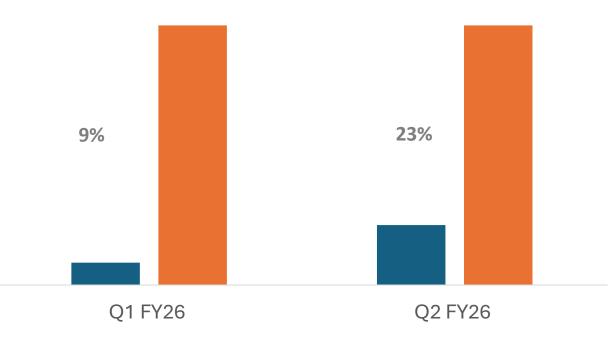


Sales Force Automation being implemented in Sundrop Brands to drive Productivity







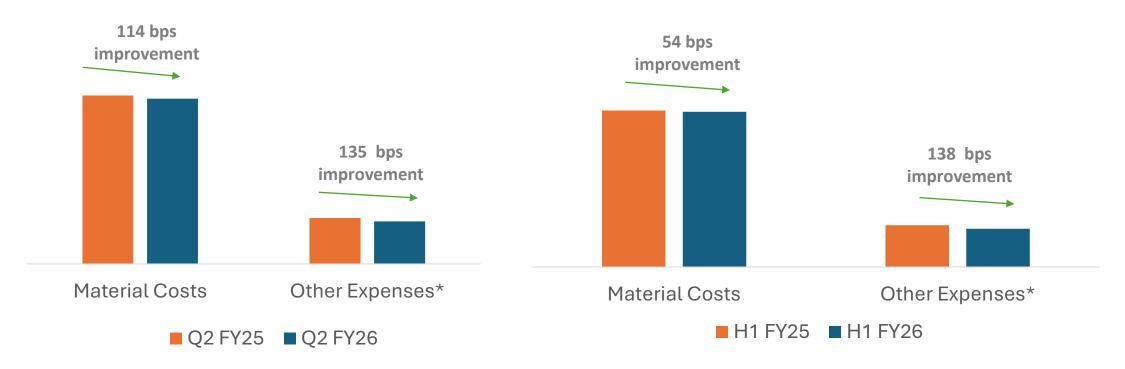


- Sales Force Automation to bring 490K coverage of Mobile platform through Bizom
- Project initiated in Q1 and being ramped up Nationally
- 79% of Frontline sales already started to track visit and productivity on Tech Interface
- 42K outlets (9% of coverage) in Q1 and 113 K (23% of coverage) outlets in Q2 brought on tech platform with full visibility of Productivity KPIs



Margin Improvement Programs

- Onboarded external partners to guide on margin improvement in Packaging Materials (reflected in material costs); manufacturing and logistics costs (reflected in other expenses*)
- Programs have led to sequential improvement with Gross margin improving by 190 bps in Q1 and by 250 bps in Q2.



^{*} Other Expenses exclude one time expenses, primarily for Advisory services towards implementing cost improvement programs in packaging materials, manufacturing and logistics.



95% of Group business now on 5% GST; Benefit of GST reduction passed on to the Consumers and new rates seamlessly implemented in market





Reduced MRP in alignment with Government of India's GST Revisions



Multiple new launches across Act II, Sundrop and Del Monte portfolios in Q2 FY26



























Act II – 2 New Flavours in Ready to Cook, 1 in Ready to Eat and 1 in Microwave format

Sundrop Peanut Butter:
2 High Protein, 2 Jaggery and 1
Chocolate variant

9 SKUs in Tomato Puree Canned Fruits & Vegetables General Trade launch of Mayo and Salad dressings in new packs



Consolidated Profit & Loss Statement – Reported

Value in INR Crore	Reported			
	Q2 FY 26	Q2 FY 25	% of Change	Q1 FY 26
Revenue from Operations	383.3	206.1	86%	372.1
Material Costs (RM & PM)	240.1	129.2	86%	240.3
Employee Expenses *	38.3	16.8	128%	35.5
Advertisement and promotion expenses	27.7	9.7	186%	22.9
Other Expenses **	61.7	44.0	40%	57.1
EBITDA	15.5	6.3	145 %	16.3
EBITDA %	4.0%	3.1%		4.4%
Depreciation & Amortisation	8.0	5.5		8.6
Finance Cost	0.3	0.5		0.4
Other Income	(0.6)	(0.1)		(0.9)
Profit/(Loss) Before ESOP and one time	7.7	0.4	1864%	8.3
expenses	7.7	0.4	100470	0.3
ESOP and One time expenses	11.6	0.2		2.6
Profit/(Loss) Before Tax	(3.9)	0.2		5.7

- Employee Benefit Expenses exclude INR 6.5 Cr charge to the P&L in Q2 FY26 on account of ESOPs granted to the employees.
- Other Expenses exclude one time expenses of INR 5.1 Cr, primarily for Advisory services towards implementing cost improvement programs in packaging materials, manufacturing and logistics.
- Normalising for above expenses, the proforma EBITDA of the Group for Q2 FY26 is INR 15.5 Cr, 4% of sales

^{**} Excluding One time expenses



^{*} Excluding ESOP Expenses

Consolidated Profit & Loss Statement – Reported

	Reported			
Value in INR Crore	H1 FY 26	H1 FY 25	% of Change	
Revenue from Operations	755.4	386.7	95%	
Material Costs (RM & PM)	480.4	242.9	98%	
Employee Expenses *	73.8	33.1	123%	
Advertisement and promotion expenses	50.6	15.3	231%	
Other Expenses **	118.8	83.1	43%	
EBITDA	31.8	12.2	159 %	
EBITDA %	4.2%	3.2%		
Depreciation & Amortisation	16.6	10.9		
Finance Cost	0.7	1.2		
Other Income	(1.5)	(0.3)		
Profit/(Loss) Before ESOP and one time	16.0	0.5	3161%	
expenses	10.0	0.5	310170	
ESOP and One time expenses	14.2	-		
Profit/(Loss) Before Tax	1.8	0.5	261%	

- Other Expenses exclude one time expenses of INR 6.2 Cr, primarily for Advisory services towards implementing cost improvement programs in packaging materials, manufacturing and logistics.
- Normalising for above expenses, the proforma EBITDA of the Group for H1 FY26 is INR 31.8 Cr, 4.2% of sales.



Employee Benefit Expenses exclude INR 8 Cr charge to the P&L in H1 FY26 on account of ESOPs granted to the employees.

^{*} Excluding ESOP Expenses

^{**} Excluding One time expenses

Consolidated Profit & Loss Statement – Proforma

Includes proforma financials of Del Monte Foods in the base period of Q2 FY25

	Proforma			
Value in INR Crore	Q2 FY 26	Q2 FY 25	% of Change	Q1 FY 26
Revenue from Operations	383.3	353.9	8%	372.1
Material Costs (RM & PM)	240.1	225.7	6%	240.3
Employee Expenses *	38.3	33.8	13%	35.5
Advertisement and promotion expenses	27.7	20.7	34%	22.9
Other Expenses **	61.7	61.7	0%	57.1
EBITDA	15.5	12.0	29%	16.3
EBITDA %	4.0%	3.4%		4.4%
Depreciation & Amortisation	8.0	9.0		8.6
Finance Cost	0.3	3.9		0.4
Other Income	(0.6)	(2.3)		(0.9)
Profit/(Loss) Before ESOP and one time	7.7	1.4	434%	8.3
expenses	7.7	1.4	43470	0.3
ESOP and One time expenses	11.6	0.2		2.6
Profit/(Loss) Before Tax	(3.9)	1.3		5.7

^{*} Excluding ESOP Expenses

- Employee Benefit Expenses exclude INR 6.5 Cr charge to the P&L in Q2 FY26 on account of ESOPs granted to the employees. Excluding ESOP charge, Employee Benefit Expenses are 13% higher vs. last year.
- Other Expenses exclude one time expenses of INR 5.1 Cr, primarily for Advisory services towards implementing cost improvement programs in packaging materials, manufacturing and logistics.
- Normalising for above expenses, the proforma EBITDA of the Group for Q2 FY26 is INR 15.5 Cr, 4% of sales, 29% growth vs. last year.

^{**} Excluding One time expenses

Consolidated Profit & Loss Statement – Proforma

Includes proforma financials of Del Monte Foods in the base period of H1 FY25

	Proforma			
Value in INR Crore	H1 FY 26	H1 FY 25	% of Change	
Revenue from Operations	755.4	686.4	10%	
Material Costs (RM & PM)	480.4	440.2	9%	
Employee Expenses *	73.8	69.1	7%	
Advertisement and promotion expenses	50.6	35.2	44%	
Other Expenses **	118.8	117.4	1%	
EBITDA	31.8	24.5	30%	
EBITDA %	4.2%	3.6%		
Depreciation & Amortisation	16.6	18.0		
Finance Cost	0.7	8.3		
Other Income	(1.5)	(3.0)		
Profit/(Loss) Before ESOP and one time	16.0	1.2	1285%	
expenses	10.0	1.2	1205%	
ESOP and One time expenses	14.2	0.2		
Profit/(Loss) Before Tax	1.8	1.0	81%	

Employee Benefit Expenses exclude INR 8 Cr charge to the P&L in H1 FY26 on account of ESOPs granted to the employees. Excluding ESOP charge, Employee Benefit Expenses are 7% higher vs. last year.

- Other Expenses exclude one time expenses of INR 6.2 Cr, primarily for Advisory services towards implementing cost improvement programs in packaging materials, manufacturing and logistics.
- Normalising for above expenses, the proforma EBITDA of the Group for H1 FY26 is INR 31.8 Cr, 4.2% of sales, 30% growth vs. last year.

^{**} Excluding One time expenses



^{*} Excluding ESOP Expenses

Summing Up

Platform with stable of Well known Food Brands catering to modern, evolving consumer food choices Riding on Consumer Mega Trends driving consumption of Branded **Packaged Foods** Identified high growth and margin categories with leadership position and / or significant headroom for growth *Sundrop

BRANDS Renewed investment on core portfolio driving accelerated growths while ensuring capital efficiency Leveraging complementary channel and manufacturing strengths to drive accelerated growth Backed by management with strong credentials to drive growth, profitability and value creation



Thank you

